

Corporate Governance and Standards Committee Report

Report of Director of Resources

Author: Claire Morris

Tel: 01483 444827

Email: [claire.morris@guildford.gov.uk](mailto:claire.morris@guildford.gov.uk)

Lead Councillor responsible: Tim Anderson

Tel: 07710 328560

Email: [tim.anderson@guildford.gov.uk](mailto:tim.anderson@guildford.gov.uk)

Date: 30 July 2020

## Housing Revenue Account Final Accounts 2019-20

### Executive Summary

The Housing Revenue Account (HRA) records all the income and expenditure associated with the provision and management of Council owned residential dwellings in the Borough. The requirement to maintain a Housing Revenue Account is set out in the Local Government and Housing Act 1989 and the requirements to publish final accounts is set out in the Accounts and Audit Regulations 2003.

This report sets out the actual level of revenue spending on day-to-day services provided to tenants recorded in the HRA in 2019-20.

The actual net cost of revenue services in 2019-20 was £432,916 higher than the budget of £15,809,270 (paragraph 5.1). This variation represents 2.73% of the total turnover of £32.37 million. The final outturn (subject to audit) shows a surplus for the year of £10.3 million compared to a budgeted surplus of £10.93 million. The HRA working balance at year-end remains £2.5 million.

The Chief Finance Officer, in consultation with the Leader of the Council and Lead Councillor for Resources have used their delegated authority to transfer £2.5 million to the reserve for future capital programmes, with the balance of £7.8 million transferred to the new build reserve. This continues the policy adopted in previous years, whereby the year-end surplus is applied to each of the above two reserves.

### Recommendation to Committee

The Committee is asked to submit any comments it wishes to make on the HRA Final Accounts for 2019-20 to the Executive.

Subject to any such comments, the Executive, at its meeting on 22 September 2020, will be asked to note the final outturn position and endorse the decision, taken under delegated authority to transfer £2.5 million to the reserve for future capital, and £7.8 million to the new build reserve from the revenue surplus of £10.3 million in 2019-20.

**Reason for Recommendation:**

To allow the Statutory Statement of Accounts to be finalised and subject to external audit prior to approval by the Council.

**1 Purpose of Report**

- 1.1 This report sets out the final position on the Housing Revenue Account for the 2019-20 financial year. It explains the major variances and reports how the available balance has been used.

**2 Strategic Priorities**

- 2.1 The Council is the largest social housing landlord in the borough, our activities contribute to each of the Council's strategic priorities. The Council's Fundamental Theme of 'Place-making' contained in the Corporate Plan 2018-2023 includes a key priority to provide the range of housing that people need, particularly affordable homes. This report helps to achieve this priority.

**3 Revised timelines for Certification and Audit of the Accounts – COVID19**

- 3.1 The Secretary of State announced on 16 March 2020 his intention to extend the statutory audit deadlines for 2019-20, after taking into consideration the increasing impact of COVID-19.

- 3.2 In accordance with that decision and the Accounts and Audit (Coronavirus) (Amendment) Regulations 2020 it has been decided that:

- the publication date for final, audited, accounts will move from 31 July to 30 November 2020 for all local authority bodies.
- no later than 31 August the Chief Finance Officer (CFO) must sign and date the statement of accounts and certify that it presents a true and fair view
- the audit will take place after 31 August and conclude before the final accounts are presented to councillors for approval
- to give local authorities more flexibility, the public inspection period must commence on or before the first working day of September 2020. Therefore, before completion of the audit, the accounts will be open for scrutiny by the public for 30 working days from 1 September 2020 and we will publish the dates on our website
- the CFO must re-certify the statement of accounts prior to its approval by the Council or a committee
- no later than 30 November, the Council or a committee must consider and approve the statement of accounts, which are then signed by the person presiding at the meeting. The Corporate Governance and Standards Committee will be asked to consider and approve the audited accounts at its meeting on 19 November 2020.
- we must publish the audited accounts by 30 November 2020.

- 3.3 This report sets out the final position on the Housing Revenue Account.

- 3.4 Officers have included the impact of the final position in the statutory statement of accounts, which the CFO will sign on or before 31 August 2020. Grant Thornton will conclude the external audit before November.

3.5 The HRA is an integral part of the Statement of Accounts.

## 4 Background

4.1 The Local Government and Housing Act require the Council to keep a HRA that records all revenue expenditure and income relating to the provision of council residential dwellings and related services. The use of this account is heavily prescribed by statute and the Council is not allowed to fund any expenditure for non-housing related services from this account.

4.2 Since April 2012, the HRA has operated independently of the previous national income redistributive system. The Council made a one-off payment to the Government of £192.3 million as part of the settlement, this was funded through a portfolio of loans from the Public Works Loan Board.

4.3 The HRA Business Plan seeks to maximise the advantages of the new financial environment and the associated flexibility it offers.

4.4 The business plan objectives are set out below.

- operate a sound, viable housing business in a professional and cost-effective manner
- provide good quality homes in settled communities for as long as needed by tenants, consistent with our Tenancy Strategy
- increase the supply of affordable homes, including by direct provision where it is appropriate and viable to do so
- continue to strengthen communities by making our estates places people value and want to live
- value and promote tenant involvement in decision making
- widen the range of housing options open to tenants, ensuring they can make informed choices.

The 2019-20 budget reflected these objectives and priorities.

## 5 Summary

5.1 The table below summarises the net cost of revenue services in 2019-20.

<b>Heading</b>	<b>Estimate 2019-20</b>	<b>Actual 2019-20</b>	<b>Variance 2019-20</b>
Net Cost of Services (per income & expenditure account, Appendix A)	(15,809,270)	(8,932,528)	6,876,742
Amortisation and revaluation gains & losses – reverse impact on services	0	(5,634,866)	(5,634,866)
IAS 19 Pension charge - reverse impact on services	0	(697,543)	(697,543)
Decrease in depreciation charge – reverse impact on services	0	(111,417)	(111,417)
<b>Net cost of revenue services</b>	<b>(15,809,270)</b>	<b>(15,376,354)</b>	<b>432,916</b>

5.2 The operating surplus for the HRA account in 2019-20 is approximately £10.3 million.

5.3 The table below shows the main variances between the budgeted and actual operating surplus for 2019-20 under the key headings.

	<b>£000</b>
<b>Budgeted HRA outturn (surplus) / deficit 2019-20</b>	
<i>Represented by the <u>budgeted</u> contribution to the Reserve for Future Capital and the New Build reserve [£2.500m + £8.433m]</i>	<b>(10,933)</b>
<b>Variance from budgeted position (major variances)</b>	
Employee related [incl. write out of added years and pension strain costs]	(413)
Investment Income and Interest charge payable	225
Capital adjustments (depreciation, revaluation, REFCUS)	111
Premises (Repairs & maintenance, utilities, cleaning etc)	839
Allowance for Bad Debt impairment	(233)
Rental income	70
Other	34
<b>Total</b>	<b>633</b>
<b>Operating (surplus)/deficit available to transfer to reserve in 2019-20</b>	
<i>Represented by the proposed contribution to the Reserve for Future Capital and the New Build reserve (£2.500m + £7.800m)</i>	<b>(10,300)</b>

5.4 Officers propose to transfer £2.5 million to the reserve for future capital, with the balance of £7.8 million transferred to the new build reserve.

## **6 Outturn position and major variances**

### ***Revenue***

6.1 Gross expenditure on services was 102.1% of the budgeted level, whilst income receivable totalled 99.78% of the budgeted level. The reasons for this are set out in paragraphs 6.4 to 6.10 below and summarised in **Appendix A**.

6.2 The operating surplus for the HRA account in 2019-20 is approximately £10.3 million, which is significantly better than would have been the case under the previous redistributive regime. This surplus, however, makes no provision for the repayment of debt principal; in line with the approach set out in the HRA business plan approved by the Executive.

6.3 The HRA would still have an operating surplus if we had made provision to repay the debt over the 30-year plan period. To repay the debt over the 30-year plan period a sum in the region of £6.4 million would need to be set aside from the operating surplus each year, reducing the level of available capital to invest to a

- figure in the region of £3.9 million. This is an overly simplistic representation designed to highlight the underlying surplus. It ignores the impact of any premium and discounts arising on the early redemption of debt, and more significantly the impact inflation would have on the debt, which is fixed in cash terms and would erode in real terms as the result of inflation.
- 6.4 Rental income from dwellings was £165,000 (0.55%) below the estimate (Appendix A). The service has seen rent loss due to voids but rent collection levels on occupied property remains good.
  - 6.5 Employee related expenditure was £413,000 lower than estimated and includes the in-year benefit of writing out accrued added years and pension strain costs.
  - 6.6 Each year the Ministry of Housing, Communities and Local Government (MHCLG) sets a formula rent for each Council to apply to its housing stock along with a guideline rent increase/decrease. When our rents are higher than the prescribed “limit rent” then rent rebate subsidy limitation (RRSL) applies. RRSL is a mechanism that ensures that councils do not simply increase rents above the guideline level in the knowledge that the cost of doing so would fall on the Department for Work and Pensions (DWP) in higher housing benefit costs. The actual average rent for 2019-20 was below the prescribed limit rent; consequently, no RRSL charge has been applied to the HRA.
  - 6.7 Interest charges arising from the return to unused one-for-one capital receipts to central government mean that investment income is £242,233 lower than budgeted.
  - 6.8 Expenditure on repairs and maintenance exceeded the budget by £799,000 or 14.9%. The budget provides for both planned and responsive repairs, so an element of demand driven cost is inherent in the expenditure. The service has seen expenditure on void properties increase in 2019-20. Void units typically incur additional repair and improvement expenditure in order to prepare them for reletting and these costs are often significant.
  - 6.9 Total investment in the stock, including both revenue and capital funded maintenance and improvement works was £11.28 million.
  - 6.10 Rent arrears remain at consistent levels, in contrast to the overall housing sector, which is experiencing an increase in the level of arrears. Although a number of welfare reform changes have now taken effect, migration delay in the roll out of universal credit has deferred any potential impact on arrears levels. As a result, a contribution of £66,700 has been made to the provision for bad debt in 2019-20. The budgeted contribution for 2019-20 was £300,000. This approach equates to a provision coverage ratio of 75%.
  - 6.11 The table below sets out the outturn for the headline categories across the HRA.

<b>Account</b>	<b>Budget £</b>	<b>Draft Actual £</b>	<b>Variance £</b>
Employee related	2,996,040	2,582,489	(413,551)
Premises related	5,556,120	6,395,717	839,597
Supplies and services	1,401,120	1,249,818	(151,302)
Support services	1,392,960	1,463,363	70,403
Transport related	106,500	102,935	(3,565)
<b>Expenditure</b>	<b>11,452,740</b>	<b>11,794,322</b>	<b>341,582</b>
Income (including recharges)	<b>(32,445,280)</b>	<b>(32,375,168)</b>	<b>70,112</b>
<b>Net Expenditure/(Income)</b>	<b>(20,992,540)</b>	<b>(20,580,846)</b>	<b>411,694</b>

<b>Account (continued from above)</b>	<b>Budget £</b>	<b>Draft actual £</b>	<b>Variance £</b>
<b>Comparison to net cost of services in Appendix A</b>			
Depreciation	5,528,730	5,640,147	111,417
Recharge to general fund for Housing Advice service	(345,460)	(325,130)	20,330
IAS 19 pension adjustment	0	697,543	697,543
Revaluation and other capital items	0	5,634,866	5,634,866
Other	0	892	892
<b>Sub Total</b>	<b>(15,809,270)</b>	<b>(8,932,528)</b>	<b>6,876,742</b>
<b>Comparison to budgeted reserve contribution variance</b>			
Corporate & democratic core charge	256,800	268,900	12,100
Investment income	(598,260)	(356,027)	242,233
Interest payable	5,142,230	5,159,424	17,194
Transfer from reserve: Revaluation	0	(5,534,369)	(5,534,369)
Transfer from reserve: REFCUS	0	(67,919)	(67,919)
Transfer from reserve: Pension contribution	0	(793,715)	(793,715)
Transfer from reserve: Intangible assets	0	(31,750)	(31,750)
Transfer from reserve: Income from sale of assets	0	(12,000)	(12,000)
Revenue funded from capital (REFCUS – specific item)	75,000	0	(75,000)
<b>Total</b>	<b>(10,933,500)</b>	<b>(10,299,983)</b>	<b>633,517</b>

**Appendix A** sets out the position across the main service areas in detail.

- 6.12 **Right to Buy (RTB) sales and one-for-one receipts:** Under the Government's one-for-one homes replacement scheme, the Council is able to retain an element of the RTB capital receipt to invest in the provision of new dwellings (the amount retained in 2019-20 is shown in the table in paragraph 6.16).

- 6.13 A maximum of 30% of the overall cost of new home provision can be funded from the one-for-one receipts reserve. If the Council is unable to deliver new homes within the timeframe set by Government, the receipt must be returned with interest. As a result, the first source of funding for new homes provision will be the one-for-one receipt reserve, with the balance (70%) funded from the new build reserve or the reserve for future capital.
- 6.14 Nineteen properties were sold under RTB in 2019-20. In relation to the number of properties held by the HRA, this is not a material number. However, a continuation or acceleration in RTB sales, without the addition of new stock replacing RTB losses is cause for concern. Over a sustained period, net stock losses will increase the fixed overhead costs attributable to each unit of stock. This would reduce our ability to generate operating surpluses to support our development programme.
- 6.15 **Reserves:** The HRA holds a number of reserves each for a specific purpose. They allow the Council to fund peaks in future years projected expenditure and will be a key funding source for the Council's development programme.
- 6.16 The table below shows the balance on each reserve at the start of 2019-20, along with the expenditure financed in year and the proposed transfers arising from the appropriation of the revenue surplus in 2019-20.

	Balance 01 April 2019	Transfer into reserve 2019-20	Used in 2019-20	Balance 31 March 2020	Proposed transfer into reserve from revenue surplus 2019-20	Closing balance 31 March 2020
	£000	£000	£000	£000	£000	£000
Reserve for future capital works	33,328	0	0	33,328	2,500	35,828
New build reserve	50,686	0	(2,373)	48,313	7,800	56,113
Major Repairs Reserve (MRR)	9,234	5,641	(5,023)	9,852	0	9,852
<b>Total Earmarked Reserves</b>	<b>93,248</b>	<b>5,641</b>	<b>(7,396)</b>	<b>91,493</b>	<b>10,300</b>	<b>101,793</b>
Usable capital receipts (HRA Debt)	3,952	264	0	4,216	0	4,216
Usable capital receipts (1-4-1 receipts)	6,968	144	(3,848)	3,264	0	3,264
Usable capital receipts (housing and regeneration) – Pre 2013-14	9,559	0	(5,941)	3,618	0	3,618
Usable capital receipts (housing and regeneration statutory) – Post 2013-14	0	3,667	(3,667)	0	0	0
<b>Total Capital Receipts Reserves</b>	<b>20,479</b>	<b>4,075</b>	<b>(13,456)</b>	<b>11,098</b>	<b>0</b>	<b>11,098</b>
<b>Total of all housing reserves</b>	<b>113,727</b>	<b>9,716</b>	<b>(20,852)</b>	<b>102,591</b>	<b>10,300</b>	<b>112,891</b>

- 6.17 **Use of operating surplus:** An operating balance of £2.5 million will be retained. This is a prudent approach and provides a degree of in-year flexibility.
- 6.18 The Council has clearly stated its ambition to increase the number of affordable homes in the borough and work is underway to bring forward a number of development opportunities. A combination of usable one-for-one receipts and capital receipts have been used to finance capital expenditure on the new build programme which in 2019-20 included the Fire Station site at Ladymead and the Appletree Pub site at Park Barn.
- 6.19 With this in mind, officers are proposing that £7.8 million is transferred to the new build reserve.
- 6.20 It is critical that we properly maintain our asset base to secure future income streams. A depreciation charge based on the value of the housing assets employed is made in the HRA. The 2019-20 depreciation charge was £5.64 million and the cost of maintaining the stock £5.03 million. We would normally expect to fully utilise this depreciation charge in the year with an additional contribution from the reserve for future capital to fund the difference, but in 2019-20, we used £0.61 million less than the calculated charge, leaving a balance of £9.85 million in the major repairs reserve, as shown in the table in paragraph 6.16. The major repairs reserve (MRR) is ring fenced for improvements to existing stock.
- 6.21 The outcome of recent stock condition surveys indicates, in the short term, the level of depreciation charge will significantly exceed the level of investment required in the existing stock. This will result in an increased balance on the MRR, which could be used to repay debt. Any recommendation to repay debt would be considered in the context of an updated HRA business plan, as well as by treasury management considerations at that time.

## **7 Financial implications**

- 7.1 The report covers the financial implications.

## **8 Legal implications**

- 8.1 The Accounts and Audit (England) Regulations 2015 state that the Council must prepare, in accordance with proper practices in relation to accounts, a statement of accounts for each year, which must include such of the following accounting statements as are relevant to the functions of the relevant body:
- Housing Revenue Account
  - Collection Fund
  - any other statements relating to each and every other fund in relation to which the body is required by any statutory provision to keep a separate account
- 8.2 The proper practice referred to above is the Code of Practice on Local Authority Accounting in the United Kingdom: a Statement of Recommended Practice (the Code).
- 8.3 The Code is based on International Financial Reporting Standards (IFRSs) and has been developed by the CIPFA/Local Authority Scotland Accounts Advisory Committee (LASAAC) Code Board under the oversight of the Financial Reporting



Advisory Board (FRAB). It constitutes a proper accounting practice under the terms of section 21(2) of the Local Government Act 2003.

8.4 The CFO will sign the Statement of Accounts on or before 31 August. Our external auditors, Grant Thornton will then audit the accounts before they are presented to the Committee for consideration and approval on 19 November 2020. Specifically the role of the committee is to “ review the annual statement of accounts with specific emphasis on whether appropriate accounting policies have been followed and whether there are concerns arising from the financial statements or from the audit that need to be brought to the attention of the Council”.

8.5 The Accounts and Audit (England) Regulations 2015 require the CFO to re-certify the accounts before approval and for the person presiding at the meeting (i.e. the chairman of Corporate Governance and Standards Committee) to sign and date them after approval. We must then publish the Statement of Accounts, together with any certificate, opinion or report issued by the external auditor.

## **9 Human Resource Implications**

9.1 There are no human resource implications.

## **10 Summary of Options**

10.1 As the treatment of the year-end balance has been decided under delegated authority, there are no options to consider.

## **11 Conclusion**

11.1 The HRA delivered an operating surplus of £10.3 million. No provision for the repayment of debt principal is included in this figure.

11.2 The HRA is better placed under the new financial regime than it was under the old national redistributive system.

11.3 The outturn is broadly in line with the assumptions set out in the approved 2015-45 HRA Business Plan. The HRA can support the initial development programme outlined in the development strategy and has the capacity to support material contributions to both the new build reserve and the reserve for future capital programmes.

## **12 Background Papers**

HRA Budget Report 2019-20 and 2015-2045 HRA Business Plan  
Accounts and Audit (England) Regulations 2015  
Code of Practice on Local Authority Accounting  
Accounts and Audit (Coronavirus) (Amendment) Regulations 2020

## **13 Appendices**

Appendix A: HRA Summary statement: draft actual 2019-20

## Housing Revenue Account Summary - Draft Actual 2019-20 [subject to audit]

2017-18 Actual	2018-19 Actual	Analysis	2019-20 Estimate	2019-20 Draft Actual
£	£		£	£
		<b>Borough Housing Services</b>		
613,565	738,104	Income Collection	682,940	793,019
948,978	1,036,217	Tenants Services	927,670	1,164,320
64,128	81,030	Tenant Participation	148,770	122,998
68,808	69,865	Garage Management	101,340	107,717
64,083	59,064	Elderly Persons Dwellings	66,740	41,744
524,075	584,036	Flats Communal Services	447,530	575,851
432,181	423,867	Environmental Works to Estates	482,000	414,254
5,523,575	5,676,678	Responsive & Planned Maintenance	5,357,670	6,265,983
120,028	121,665	SOCH & Equity Share Administration	141,950	137,128
<b>8,359,422</b>	<b>8,790,527</b>		<b>8,356,610</b>	<b>9,623,015</b>
		<b>Strategic Housing Services</b>		
360,623	419,543	Advice, Registers & Tenant Selection	370,960	485,497
210,368	217,026	Void Property Management & Lettings	210,010	201,203
9,142	9,700	Homelessness Hostels	5,120	5,120
142,418	155,194	Supported Housing Management	163,210	175,717
392,915	426,311	Strategic Support to the HRA	380,990	527,717
<b>1,115,468</b>	<b>1,227,774</b>		<b>1,130,290</b>	<b>1,395,255</b>
		<b>Community Services</b>		
911,190	938,878	Sheltered Housing	827,400	883,927
		<b>Other Items</b>		
5,528,728	5,638,889	Depreciation	5,528,730	5,640,147
582,986	(45,515)	Revaluation and other Capital items	0	5,634,866
165,468	163,276	Debt Management	160,590	194,949
280,328	343,578	Other Items	632,390	70,481
<b>16,943,590</b>	<b>17,057,407</b>	<b>Total Expenditure</b>	<b>16,636,010</b>	<b>23,442,640</b>
(32,247,174)	(31,991,396)	Income	(32,445,280)	(32,375,168)
<b>(15,303,585)</b>	<b>(14,933,989)</b>	<b>Net Cost of Services(per inc &amp; exp a/c)</b>	<b>(15,809,270)</b>	<b>(8,932,528)</b>
<b>264,207</b>	<b>258,720</b>	HRA share of CDC	<b>256,800</b>	<b>268,900</b>
<b>(15,039,378)</b>	<b>(14,675,269)</b>	<b>Net Cost of HRA Services</b>	<b>(15,552,470)</b>	<b>(8,663,628)</b>
(384,996)	(456,206)	Investment Income	(598,260)	(356,027)
5,004,072	5,159,240	Interest Payable	5,142,230	5,159,424
<b>(10,420,302)</b>	<b>(9,972,235)</b>	<b>(Surplus)/Deficit for Year on HRA Services</b>	<b>(11,008,500)</b>	<b>(3,860,231)</b>
0	0	REFCUS - Revenue funded from capital	75,000	0
2,500,000	2,500,000	Contrib to/(Use of) RFFC	2,500,000	2,500,000
7,563,162	7,849,699	Contrib to/(Use of) New Build Reserve	8,433,500	7,799,983
309,017	(421,229)	Tfr (fr) to Pensions Reserve	0	(793,715)
640,110	0	Tfr (from)/to CAA re: Voluntary Revenue Provision	0	0
71,504	76,058	Tfr (from)/to CAA re: Revaluation	0	(5,534,369)
(627,309)	0	Tfr (from)/to CAA re: REFCUS	0	(67,919)
(27,181)	(30,543)	Tfr (from)/to CAA re: Intangible assets	0	(31,750)
(9,000)	(1,750)	Tfr (from)/to CAA re: rev. inc. from sale of asset	0	(12,000)
<b>0</b>	<b>0</b>	<b>HRA Balance</b>	<b>0</b>	<b>0</b>
(2,500,000)	(2,500,000)	Balance Brought Forward	(2,500,000)	(2,500,000)
<b>(2,500,000)</b>	<b>(2,500,000)</b>	<b>Balance Carried Forward</b>	<b>(2,500,000)</b>	<b>(2,500,000)</b>

  

2017-18 Actual	2018-19 Actual	Analysis	2019-20 Estimate	2019-20 Draft Actual
£	£		£	£
		<b>Borough Housing Services</b>		
(29,579,133)	(29,236,342)	Rent Income - Dwellings	(29,736,110)	(29,570,473)
(207,228)	(208,349)	Rent Income - Rosebery Hsg Assoc	(209,980)	(208,349)
(199,874)	(206,530)	Rents - Shops, Buildings etc	(194,300)	(227,862)
(699,962)	(718,083)	Rents - Garages	(739,770)	(753,058)
<b>(30,686,197)</b>	<b>(30,369,304)</b>	<b>Total Rent Income</b>	<b>(30,880,160)</b>	<b>(30,759,742)</b>
(316,404)	(140,122)	Supporting People Grant	(105,000)	(113,577)
(937,611)	(1,023,033)	Service Charges	(1,016,110)	(1,098,353)
(21,432)	(9,144)	Legal Fees Recovered	(28,840)	(15,339)
(44,698)	(51,614)	Service Charges Recovered	(40,000)	(53,277)
(240,832)	(398,179)	Miscellaneous Income	(375,170)	(334,880)
<b>(32,247,174)</b>	<b>(31,991,396)</b>	<b>Total Income</b>	<b>(32,445,280)</b>	<b>(32,375,168)</b>